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STUDY OF FINANCIAL RISK ANALYSIS IN SPECIAL CONCERN WITH FRM AT TOYOTA

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ABSTRACT

Toyota Motor Corporation (Toyota) is Japan's biggest and furthermore the world's biggest car maker. The organization offers surely understood auto models like Camry, Corona, Corolla and Lexus. In spite of the fact that a late participant, contrasted with General Motors and Ford, Toyota has turned out to be one of the most grounded players in the vehicle business. Toyota has kept on setting new benchmarks for offering some incentive to clients more adequately than contenders. Toyota is presented to advertise chance because of changes in cash rates, loan costs and certain ware and value costs. With a specific end goal to deal with these dangers, Toyota utilizes different subsidiary monetary instruments. These instruments are when all is said in done executed just with trustworthy monetary organizations. The case diagrams the different money related dangers Toyota faces and how the organization oversees them.

KEYWORDS: *risk, financial risks, circulation of money, management process*

INTRODUCTION

Toyota Motor Corporation (Toyota), Japan's biggest and the world's driving car maker offered understood auto models like Camry, Corona, Corolla, and Lexus.

In spite of the fact that a late contestant, contrasted with General Motors and Ford, Toyota had turned out to be one of the most grounded players in the vehicle business.

In an industry, by and large thought to be develop regarding innovation, Toyota had kept on setting new benchmarks for offering some incentive to

clients more viably than contenders. Toyota had additionally re-imagined the principles of the amusement in different zones – item advancement, fabricating, seller administration and HR administration.

RESEARCH AIM AND OBJECTIVE

The main aim is to study about the kinds of risk which occurs in the management process as categorized differently and stated under a single head known as financial risks. The objective and the final aim or goal is to find and study about the risk factors

and their solution which develops in the organization at global level or with the multinational organization; here we will discuss the concept in the context of automobile leading company TOYOTA

RESEARCH METHODOLOGY

The research methodology adopted for the purpose of the study is “problem solving”.

Sources of data used are both primary and secondary i.e., namely books, articles, reports and online websites.

CHAPTER 1 - INTRODUCTION

What is Financial risk?

Financial risk management is basically the kind of management activity for noticing financial risks and managing their impact at time to time. It is sub task of the wider task of managing risk, here managing risk means controlling the effects of uncertain events in the organization. For the better understanding we can bifurcate the term in 2 parts that is finance and risk.

Finance is the system that includes the circulation of money, the granting of credit, the making of investments, and the provision of banking facilities.¹

While general meaning of risk is something that creates or suggest a hazard.²

As an individual if we understand the term by understanding its general meaning we can say that the management of all the financial risk is known as financial risk management.

While discussing financial risk at the global concern we must learn first the basic meaning of the term and its kinds and objectives. Basically, we have to deal with overall topic in such a manner that it must cover the basics of the of the terminology as in chapter 2 we will be reading about the risk management and later on in the next chapter will discuss it context at international level and then by studying a particular case regarding the theme it will be more easy to understand the concept in a simple manner.

CHAPTER 2 – RISK MANAGEMENT

Associations must choose between limited options in overseeing dangers. On the off chance that an association has an affectability to a specific sort of hazard because of the exercises it seeks after, at that point changes in this hazard factor will change the present and future money streams of the association. As beforehand examined, associations need to pick what goals to seek after in dealing with these exposures. The fundamental hazard administration start is to have a greater amount of the great and less of the awful. The key administration errand is to adjust the alluring goal of hazard lessening with the expenses of

so doing (the cost– advantage examination talked about before). We will look at why associations oversee dangers and what these dangers are in detail in the following module. Commonly, the association will need to be sure that adjustments in the outside condition don't influence its destinations. As the following area shows, the association is probably going to have a numerous arrangement of targets that it will look to seek after in taking care of its different exposures.³

OBJECTIVES

In trying to oversee hazard, people and associations need to characterize a target or an arrangement of goals in choosing how and when to oversee and what to do about hazard. A shared objective for firms is to build investor esteem. For people it might be their riches, or what financial specialists call 'utility'. That is, the protest is to build the estimation of the firm through expanding the present estimation of its future expected money streams. In typical conditions, in seeking after the objective of expanded investor esteem, firms are probably going to assess chance administration choices based on two criteria: the cost of decreasing danger and the cost of setting hazard levels at an adequate level – that is, in accordance with the specific association's hazard hunger or hazard resistance. Fundamentally, firms will assess hazard based on cost– advantage criteria. The cost of hazard administration identifies with the cost to be paid for chance control, be it by means of protection, administration time or lost open doors from supporting. Firms will need to manage on these coincidental costs of being ready to go. In doing as such, firms will need to touch base at an adequate level of presentation so as to enable supervisors to center around the center action of significant worth creation and not be distracted by the nature, degree and results of the dangers in the business to the rejection of its esteem upgrading objective.

The circumstance is distinctive once a noteworthy misfortune has happened. Now, the goals of hazard administration change. The superseding objective moves toward becoming survival. In such a circumstance, the consequences of over the top hazard taking are probably going to altogether risk the company's survival. Firms will hope to make a steady arrangement of income and, where the misfortune has been a physical one, for example, a fire or harm to plant and hardware, the capacity to proceed with tasks. In conclusion, the firm will be worried about its future

¹ July 04,2018 11:09 pm <https://www.merriam-webster.com/dictionary/finance>

² July 04,2018 11:11 pm <https://www.merriam-webster.com/dictionary/risk>

³ Bauman, J., Saratore, S. and Liddle, W. (1994) ‘A Practical Framework for Corporate Exposure Management’, *Journal of Applied Corporate Finance*, 7 (3), 66–72.

development prospects and advancement. The goals of hazard administration are along these lines diverse relying upon the company's advancement and ongoing history.

Henceforth, since the idea of the association's destinations is changed by a noteworthy misfortune, to the conceivable disadvantage of its basic goal, keeping away from the misfortune moves toward becoming, in itself, an attractive target.

Obviously, concerns, for example, fulfilling remotely forced commitments, for instance wellbeing and security directions, business law et cetera, and in addition meeting issues of good corporate citizenship, will be appropriate both when any genuine misfortune.

Steps to Risk Identification

1. RISK AWARENESS

Risk management, financial or otherwise, follows a logical process.⁴ At its simplest it involves three steps: an awareness of the risks being taken by the firm, organisation or individual; measurement of the risks to determine their impact and materiality; and risk adjustment through the adoption of policies or a course of action to manage or reduce the risks.

It is not obvious how we may become aware of or identify risks. A few dangers will be notable since they have for quite some time been recognized; different dangers will rise because of changing conditions. Management may have a prior awareness, or there may be a specific experience of certain risks. Different strategies for getting to be mindful of dangers incorporate standard systematic techniques, for example, blame following; the utilization of specialists (for example Delphi gauging); situation building (via an investigation of Murphy's law – that is, what can go wrong will go wrong); brainstorming; and other similar approaches used to identify the factors in a particular industry, economic environment or within the firm. Careful examination of accidents that happen to others is also useful in creating awareness.

Awareness of risks is an ongoing discovery exercise that needs to be repeated at frequent intervals to capture changed conditions. As human beings, we also have the problem that we may not either perceive the risk or be able to assess its significance due to our interpreting data through our own 'world view'. Different financial markets have varying degrees of efficiency, market transparency and development. Dominic Casserley (1993) suggests three levels of risk awareness. They are as follows:

1. Risks those are unknown and immeasurable.
2. Risks those are known but still immeasurable.
3. Risks those are both known and immeasurable.

⁴ Miller, M. (1991) *Financial Innovation and Market Volatility*. Oxford: Blackwell.

2. RISK MEASUREMENT

Risk estimation or measurement changes what is hard to quantify into quantifiable dangers. The foremost errand at first is to display hazard with a specific end goal to quantify its effect. Once the extent of the exposure has been determined, decisions about the appropriate course of action can be made. Typically, the procedure is to evaluate these risks using a cost–benefit approach (or, alternatively, the risk–reward trade-off) according to predetermined criteria. On a basic level the choice will rely upon the expenses and advantages associated with the distinctive blueprints. There will be a tradeoff between the advantages of hazard diminishment and the expenses to be caused. Normally the risks are contingent, while the costs involve actual cash outlays (for instance, insurance premiums against damage to property from fire, floods, etc. that may never occur). Likewise, numerous hazard lessening measures may include opportunity costs – taking out the potential for misfortune may likewise dispose of the potential for pick up. By and by, associations will likewise have distinctive perspectives about the level and kinds of hazard that are worthy. Thus, there is no immovable control administering a specific strategy. Without a doubt, one part of hazard estimation includes deciding the association's own hazard adopting strategy.

3. RISK ADJUSTMENT

Risk adjustment involves changing the nature of the risk from an undesirable level to an acceptable one. Three different approaches exist that include elements of risk pooling and risk transfer. The first involves insurance, where the risk is transferred to another party better able to accept the risk. The problem is that, as the risk to be insured becomes more specific to a particular organisation, insurers have the same problem as the insured! They will have the same difficulty quantifying the risk, and the price of such insurance will rise to reflect this uncertainty. The second approach uses hedging. This is the principle of offsetting one risk with an opposite position in the same or similar risk. If the hedge works, the two risks should be self-cancelling. A choice can be made about the amount of the aggregate hazard is to be supported. Associations can attempt two various types of supporting. There is operational supporting (which shares a portion of the qualities of the third approach examined beneath), which includes the firm in changing wellsprings of supply, the area of assembling and so on in order to reduce the impact of economic factors. The firm will also seek to match inflows and outflows in foreign currencies so as to become self-hedging. The alternative is via financial hedging, which uses both on-balance-sheet and off-balance-sheet instruments.

Organisations using foreign-currency-denominated borrowings, for instance, seek to eliminate foreign exchange rate risk by using foreign currency income to service the foreign currency loan. This has the effect of creating new liabilities and hence increasing the size of the balance sheet. On the other hand, the immense extension in what were some time ago shaky sheet instruments (to a great extent using subsidiaries) used to oversee budgetary hazard has enormously expanded the association's degree for such money related designing. The upside of these particular instruments is that they are moderately minimal effort however can be quickly acclimated to assess changing financial conditions. Onbalance-sheet supporting is less adaptable in such manner and turns out to be extremely firm when genuine resources, for example, property and plant, are included.

The third approach involves accepting the risk but reducing some of the more undesirable aspects by changing behaviour. This typically involves strategic decisions by organisations that seek to minimise undesirable risks. For instance, in certain areas of the world, there is considerable country and political risk. To adapt to such a position, firms may shape consortia, to spread the dangers, or joint endeavors with neighborhood firms better ready to comprehend nearby conditions. Another option includes separating and isolating the segment hazards in any given circumstance and expecting just the worthy dangers. Such 'carefully selecting' of dangers is regularly found in specific sorts of capital or wander write extends and is the ordinary practice in venture fund, where the distinctive gatherings associated with the endeavor acknowledge diverse parts of the general dangers involved. Although the above suggests a sequential approach, risk analysis and management is in fact a dynamic situation, as the perception of risks evolves over time. As with such a significant number of administration undertakings, chance evaluation must be kept under steady audit as conditions change. In addition, as organizations become more familiar with different risks, they are better able to assess these and to handle the consequences.

STEPS BY STEPS RISK MANAGEMENT PROCESS

The risk management literature often adopts a stages model from the project management and decision theory literature. A typical set of steps is given below:

1. Recognize the wellspring of the hazard introduction.
2. Evaluate as well as survey the introduction.
3. Survey the effect of the introduction on the company's business and money related technique. Decide the level of hazard modification required against foreordained criteria. This frequently appears as a cost– advantage investigation.

4. Survey the association's abilities, capabilities as well as ability to embrace its own supporting and protection program.

5. Select the suitable hazard administration item and blend. This will commonly incorporate both operational supporting and the utilization of outer hazard administration items, for example, protection contracts, subordinates and hazard pooling.

6. Keep the hazard administration process under survey.

CHAPTER 3: CASE STUDY

Organization: Toyota

Industry: Automobile

Countries: Japan

CREDIT RISK

Toyota utilized different budgetary instruments, in the typical course of business. These instruments were when all is said in done executed just with trustworthy money related establishments. Basically all remote cash contracts were named in U.S. dollars, Euros and different monetary forms of major industrialized nations.

MARKET RISK

Toyota was presented to advertise chance because of changes in money rates, financing costs and certain ware and value costs. So as to deal with these dangers, Toyota utilized different subordinate money related instruments.

DERIVATIVE FINANCIAL INSTRUMENTS: ACCOUNTING & VALUATION

Toyota utilized subsidiary money related instruments, including remote trade forward contracts, outside cash choices, financing cost swaps, money swap assertions and loan fee choices to deal with its presentation to changes in loan fees and remote trade rates.

CONCLUSION

TOYOTA as a leader in the automobile segment shows that the perfect management strategies also help the organization to work well and as well as stand well in the market as the company is Japanese still has probably the market share in all the states.

As talking about the risk management we can see the organization is using 3 basics credit risk & market risk & evaluation. As these are the main parts which the organization is using in the context of managing the risk management.

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